

# MANAGEMENT'S DISCUSSION AND ANALYSIS

## CERVUS EQUIPMENT CORPORATION

FOR THE PERIOD FROM JANUARY 1, 2011 TO SEPTEMBER 30, 2011

The following Management's Discussion & Analysis ("MD&A") was prepared as of November 8, 2011 and is provided to assist readers in understanding Cervus Equipment Corporation's ("Cervus" or the "Company") financial performance for the three and nine month periods ended September 30, 2011 and significant trends that may affect future performance of Cervus. This MD&A should be read in conjunction with the accompanying interim unaudited consolidated financial statements for the period ended September 30, 2011 and the notes contained therein. The accompanying interim unaudited consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs") and Cervus' functional and reporting currency is the Canadian dollar. Cervus' common shares trade on the Toronto Stock Exchange under the symbol "CVL".

Additional information relating to Cervus, including Cervus' current annual information form, is available on the System for Electronic Document Analysis and Retrieval ("SEDAR") web site at [www.sedar.com](http://www.sedar.com).

This MD&A contains forward-looking statements. Please see the section "Note Regarding Forward-Looking Statements" for a discussion of the risks, uncertainties and assumptions relating to those statements. This MD&A also makes reference to certain non-IFRS financial measures to assist users in assessing Cervus' performance. Non-IFRS financial measures do not have any standard meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. These measures are identified and described under the section "Non-IFRS Financial Measures"

## OVERVIEW OF CERVUS

Cervus is a diversified corporation and has historically operated in two separate business segments, an agricultural equipment segment and a construction and industrial equipment segment. These segments are managed separately and strategic decisions are made on the basis of their respective operating results. The agricultural equipment segment consists primarily of 21 John Deere dealerships with 15 in Alberta, Saskatchewan and British Columbia and 6 in New Zealand. The construction and industrial equipment segment consists primarily of 15 dealerships, 5 Bobcat and JCB dealerships operating in Alberta and 10 Clark, Sellick, Nissan and Doosan material handling equipment dealerships operating in Alberta, Saskatchewan and Manitoba. Cervus owns directly or indirectly, 100% of Cervus LP, Cervus AG Equipment LP and Cervus Contractors Equipment LP, together with 100% of the outstanding and issued shares of their respective general partners, Cervus GP Ltd., Cervus AG Equipment Ltd. and Cervus Contractors Equipment Ltd. and 60.3% of Agriturf Limited (“Agriturf”), a New Zealand company and its 100% interest in its subsidiary, Agriturf Rental and Leasing Limited. In addition to the aforementioned subsidiaries, Cervus owns a 20% interest in Maple Farm Equipment Partnership (“Maple”) that is based in Saskatchewan and Manitoba which is comprised of 7 John Deere dealerships. The cash flow of Cervus is primarily dependent on the results of the underlying limited partnerships and is derived from the flow-through of income of the those limited partnerships to Cervus by means of partnership allocations.

## ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”)

On January 1, 2011, Cervus adopted IFRSs for financial reporting purposes with a transition date of January 1, 2010. The unaudited consolidated financial statements for the three and nine month periods ended September 30, 2011, including comparative information, have been prepared in accordance with IFRSs, *First-time Adoption of International Financial Reporting Standards*, and with International Accounting Standard (“IAS”) 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board (“IASB”). The Company previously prepared its consolidated financial statements in accordance with Canadian generally accepted accounting principles (“GAAP”).

The adoption of IFRSs has not had a significant impact on the Company’s operations and its cash flows. The most significant area of impact in the adoption of IFRSs was IAS12, *Income Taxes*, which required previously recognized deferred credits as a result of the Company’s acquisition of tax losses to be recorded as an adjustment to opening retained earnings and equity. Further information on the impact of the adoption of IFRS by the Company is provided in the “Income Taxes” and “Summary of Quarterly Results” sections of this MD&A, including reconciliations between previous IFRS and IFRS Net Earnings, Operating Earnings and other financial matrices.

## NOTE REGARDING FORWARD-LOOKING STATEMENTS

Certain statements contained in this MD&A constitute “forward-looking statements”. All statements, other than statements of historical fact, that address activities, events, or developments that Cervus or a third party expects or anticipates will or may occur in the future, including our future growth, results of operations, performance and business prospects and opportunities, and the assumptions underlying any of the foregoing, are forward-looking statements. These forward-looking statements reflect our current beliefs and are based on information currently available to us and on assumptions we believe are reasonable. Actual results and developments may differ materially from the results and developments discussed in the forward-looking statements as they are subject to a number of significant risks and uncertainties, including those discussed under “Business Risks” and elsewhere in this MD&A. Certain of these risks and uncertainties are beyond our control. Consequently, all of the forward-looking statements made in this MD&A are qualified by these cautionary statements and other cautionary statements or factors contained herein, and there can be no assurance that the actual results or developments will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, Cervus. These forward-looking statements are made as of the date of this MD&A, and we assume no obligation to update or revise them to reflect subsequent information, events, or circumstances unless otherwise required by applicable securities legislation.

In our June 30, 2011 MD&A we discuss that Cervus expects to make quarterly dividend payments to its shareholders of \$0.18 per common share. The most recent quarterly dividend payment was made to the shareholders of record as of September 30, 2011 on October 14, 2011. At this time, there is no reason to believe that the quarterly dividend will be changed for the remainder of 2011, however the payments of dividends is always subject to certain risk (see “cautionary note regarding dividends”).

## MARKET OUTLOOK (SEE “NOTE REGARDING FORWARD-LOOKING STATEMENTS”)

### AGRICULTURAL EQUIPMENT

The most recent data from the Association of Equipment Manufacturers (“AEM”) regarding Canada Unit Retail Sales for new equipment sales for the first nine months of 2011 is showing total farm tractors sales have increased by 4.9% and self-propelled combine sales have increased by 3.9% over the same period in 2010.

Based on information from the Government of Alberta and Saskatchewan, harvest has been substantially completed in all areas with the most farmers experiencing average grades of quality. In addition, based on Statistic Canada’s September production survey, all yields have increased except for winter wheat and canola. This combined with an average of over 20% increase in commodity prices from 2010 should support strong farm incomes for 2011.

## CONSTRUCTION AND INDUSTRIAL EQUIPMENT

In the third quarter 2011 Housing Outlook for Alberta, Canada Mortgage and Housing Corporation (“CMHC”) is forecasting a 9% decline in housing starts for 2011 when compared to 2010; however it is estimating an increase of 15% in 2012 when compared to 2011.

The segment is experiencing an increase in sales activity from the lows reported in 2009. The increase in activity in the construction equipment continues to be coming from the oil and gas sector and the industrial equipment increase is coming from increased activity in the transportation sector. This is supported by the Government of Alberta's July economic spotlight which indicated that oil and gas investment would increase by 18% in 2011 and the Industrial Truck Association statistics supporting increased units sales in the industry by 33% in 2011 over 2010.

In addition, the segment continues to experience some delays in the delivery of its equipment from its Original Equipment Manufacturers (“OEM's”) out of the United States. Due to the economic downturn experienced in the past couple of years, the OEM's have not brought their capacity up to meet the current demands being experienced in the industry, though it appears to be improving. This appears to be a common factor throughout the industry and therefore future sales may be impacted, though management continues to believe that it will not be materially affected by these delays.

As described above, market indicators in our agriculture segment, combined with increased oil and gas activity in Alberta, suggest healthy unit sales for the remainder of 2011 in both our operating segments. Previously reported moisture conditions in parts of Saskatchewan and Manitoba will not directly impact Cervus' territories but will likely impact the results reported by Cervus from our investment in Maple. Based on the results being experienced by the construction and industrial equipment segment through the first nine months of 2011, it appears that improvement in the industry is occurring.

- Gross revenue increased by \$22.5 million or by 14% to \$186.9 million for the third quarter of 2011 over \$164.4 million reported in the third quarter of 2010. Same store sales accounted for the entire increase.
- Net profit for the period increased by \$1.3 million or 19% to \$8.0 million for the third quarter of 2011 from \$6.7 million reported in the third quarter of 2010.
- Basic earnings per share for the three month period ended September 30, 2011 increased to \$0.56 per share or 17% from \$0.48 per share for the same period of 2010.

During the three month period ended September 30, 2011, revenue increased by \$22.5 million (\$12.3 million for our agricultural equipment segment and \$10.2 million for our construction and industrial equipment segment) to \$186.9 million from \$164.5 million for the same period of 2010, an increase of 14%. Same store revenue increased \$22.6 million or 14% (\$12.4 million or 10% from our agricultural equipment segment and \$10.2 million or 37% from our construction and industrial equipment segment).

For the three month period ended September 30, 2011, overall gross margin decreased slightly to 17.3% from 17.4% reported in the same period of 2010, a decrease of 0.1 basis points. The decrease was primarily a result of change in sales mix.

The increase in our sales, combined with the marginal change in overall gross profit margins, resulted in an increase in our net profit for the third quarter of 2011 when compared to 2010. Selling, general and administrative expenditures remained relatively consistent as a percentage of sales during the third quarter of 2011 at 11.8% of gross revenue when compared to 11.3% for the same period of 2010.

## OVERALL

As described above, market indicators in our agriculture segment, combined with increased oil and gas activity in Alberta, suggest healthy unit sales for the remainder of 2011 in both our operating segments. Previously reported moisture conditions in parts of Saskatchewan and Manitoba will not directly impact Cervus' territories but will likely impact the results reported by Cervus from our investment in Maple. Based on the results being experienced by the construction and industrial equipment segment through the first nine months of 2011, it appears that improvement in the industry is occurring.

## HIGHLIGHTS OF THE QUARTER

- Gross revenue increased by \$22.5 million or by 14% to \$186.9 million for the third quarter of 2011 over \$164.4 million reported in the third quarter of 2010. Same store sales accounted for the entire increase.
- Net profit for the period increased by \$1.3 million or 19% to \$8.0 million for the third quarter of 2011 from \$6.7 million reported in the third quarter of 2010.
- Basic earnings per share for the three month period ended September 30, 2011 increased to \$0.56 per share or 17% from \$0.48 per share for the same period of 2010.

## OVERALL PERFORMANCE

During the three month period ended September 30, 2011, revenue increased by \$22.5 million (\$12.3 million for our agricultural equipment segment and \$10.2 million for our construction and industrial equipment segment) to \$186.9 million from \$164.5 million for the same period of 2010, an increase of 14%. Same store revenue increased \$22.6 million or 14% (\$12.4 million or 10% from our agricultural equipment segment and \$10.2 million or 37% from our construction and industrial equipment segment).

For the three month period ended September 30, 2011, overall gross margin decreased slightly to 17.3% from 17.4% reported in the same period of 2010, a decrease of 0.1 basis points. The decrease was primarily a result of change in sales mix.

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## SELECTED QUARTERLY INFORMATION

	Three Months Ended September 30			Nine Months Ended September 30		
	2011	2010	% change	2011	2010	% change
<b>\$ thousands, except per share amounts</b>						
Revenues	186,878	164,461	13.6	418,242	359,589	16.3
Gross profit	32,286	28,687	12.5	78,188	66,149	18.2
Gross margin	17.3%	17.4%	(0.6)	18.7%	18.4%	1.6
Net profit	8,025	6,773	18.5	13,601	9,414	44.5
Net profit attributable to shareholders	8,193	6,753	21.3	14,048	9,394	49.5
Per share - Basic	0.56	0.48	16.7	0.97	0.66	47.0
Per share - Diluted	0.54	0.47	14.9	0.94	0.65	44.6
Cash provided by (used in) operating activities	14,600	8,056	81.2	22,369	9,409	137.7
Per share - Basic	1.00	0.57	75.4	1.54	0.66	133.3
EBITDA1	13,365	13,382	(0.1)	26,189	22,160	18.2
EBITDA margin1	7.2%	8.1%	(11.1)	6.3%	6.2%	1.6
Per share - basic	0.91	0.94	(3.2)	1.81	1.56	16.0
Dividends declared to shareholders	2,643	2,552	3.6	7,837	7,649	2.5
Per share	0.18	0.18	-	0.54	0.54	-
Weighted average shares outstanding						
Basic	14,659	14,176	3.4	14,495	14,163	2.3
Diluted	15,152	14,517	4.4	14,988	14,510	3.3
Actual shares outstanding				14,686	14,178	3.6
Closing market price per share				14.41	11.60	24.2
Total assets				282,105	277,672	1.6
Long-term liabilities				7,639	13,199	(42.1)
Total liabilities				100,806	104,249	(3.3)
Shareholders' equity				181,299	173,423	4.5
Net book value per share - diluted				12.10	11.95	1.2

Notes: (1) These financial measures are identified and defined under the section "Non-IFRS Financial Measures".

## RESULTS OF OPERATIONS

### REVENUES

	Three Months Ended September 30			Nine Months Ended September 30,		
	2011	2010	% change	2011	2010	% change
<b>\$ thousands</b>						
Revenues by segment:						
Equipment	123,500	115,339	7.1	256,079	233,071	9.9
<i>New</i>	72,762	68,264	6.6	157,753	146,846	7.4
<i>Used</i>	50,738	47,075	7.8	98,326	86,225	14.0
Parts	17,076	14,118	21.0	36,743	29,360	25.1
Service	8,142	7,113	14.5	20,294	17,033	19.1
Rental and other	715	605	18.2	2,017	1,000	101.7
<b>Agricultural equipment</b>	<b>149,433</b>	<b>137,175</b>	<b>8.9</b>	<b>315,133</b>	<b>280,464</b>	<b>12.4</b>
Equipment	24,423	15,170	61.0	63,727	44,329	43.8
<i>New</i>	21,994	12,753	72.5	56,287	37,582	49.8
<i>Used</i>	2,429	2,417	0.5	7,440	6,747	10.3
Parts	6,260	5,653	10.7	19,394	16,327	18.8
Service	4,547	4,276	6.3	13,937	12,664	10.1
Rental and other	2,215	2,187	1.3	6,051	5,805	4.2
<b>Construction and industrial equipment</b>	<b>37,445</b>	<b>27,286</b>	<b>37.2</b>	<b>103,109</b>	<b>79,125</b>	<b>30.3</b>
<b>Total</b>	<b>186,878</b>	<b>164,461</b>	<b>13.6</b>	<b>418,242</b>	<b>359,589</b>	<b>16.3</b>

## AGRICULTURAL EQUIPMENT

Revenue for our agricultural equipment segment increased by \$12.3 million or 8.9% (\$12.4 million or 9.6% on a same store basis) for the three month period ended September 30, 2011 when compared to the same period of 2010 and \$34.7 million or 12.4% year to date (\$23.8 million or 8.7% on a same store basis). Same store sales exclude the results of Agriturf which was acquired in July 2010.

New equipment sales increased by \$4.5 million or 6.6% (same store increased by \$5.6 million or 8.8%) during the three month period ended September 30, 2011 when compared to the same period of 2010 and \$10.9 million or 14.0% (same store increased by \$7.0 million or 4.9%) year to date. Used equipment sales increased by \$3.7 million or 7.8% (same store increased \$3.2 million or 7.0%) for the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$12.1 million or 14.0% (same store increased \$10.3 million or 12.0%) year to date. The primary reason for the increase in same store sales in the quarter is related to increases seen in our consumer products (compact utility tractors and lawn mowing equipment) as well as continued demand for used large agricultural equipment during the quarter.

Our parts revenue has increased by \$3.0 million or 21.0% (same store increased \$2.8 million or 21.4%) during the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$7.4 million or 25.1% (same store increased \$4.7 million or 16.8%) year to date. Service revenue increased by \$1.0 million or 14.5% (same store increased \$817 thousand or 12.9%) for the three month period ended September 30, 2011 when compared to the same period of 2010 and \$3.3 million or 19.1% (same store increased \$1.4 million or 8.5%) year to date. The overall increase in parts and service sales was a combination of our continued effort to market our over the counter products and services as well as parts and service required as a result of our increase in new and used equipment sales.

Rental revenue increased \$110 thousand or 18.2% (same store \$57 thousand or 12.6%) during the three month period ended September 30, 2011 and \$1.0 million or 101.7% (same store \$358 thousand or 42.5%) for the nine month period ended September 30, 2011 when compared to the same periods of 2010. These increases are primarily related to the purchase of Agriturf in July 2010.

## CONSTRUCTION AND INDUSTRIAL EQUIPMENT

Revenue from our construction and industrial segment increased by \$10.2 million or 37.2% for the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$24.0 million or 30.3% year to date.

New equipment sales increased by \$9.2 million or 72.5% during the three month period ended September 30, 2011 when compared to the same period of 2010 and \$18.7 million or 49.8% year to date. Used equipment sales increased by \$12 thousand or 0.5% for the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$693 thousand or 10.3% year to date. The increase in our new and used equipment sales is due to the increased activity being experienced in the oil and gas sector of Alberta as well as the increased activity in the transportation industry.

Parts revenues have increased \$607 thousand or 10.7% and service revenue has increased by \$271 thousand or 6.3% during the three months ended September 30, 2011 when compared to the same period of 2010 and parts revenue has increased \$3.1 million or 18.8% and service revenue has increased \$1.3 million or 10.1% year to date. The overall increase in parts and service revenues is consistent with the increase in economic activity being observed in the oil and gas and transportation sectors however many of the light construction customers continue to complete their own service work, resulting in a greater increase in parts revenue compared to service revenue.

Rental income has increased by \$28 thousand or 1.3% and \$246 thousand or 4.2% over the three and nine month periods ended September 30, 2011 respectively when compared to the same periods of 2010. This is a combination of changes in our rental activity with decreases in construction equipment rentals and increases in our industrial equipment rentals.



## GROSS PROFIT

	Three Months Ended September 30			Nine Months Ended September 30		
	2011	2010	% change	2011	2010	% change
Gross profit by segment:						
Agricultural equipment	15.2%	15.1%	0.7	16.1%	15.6%	3.2
Construction and industrial equipment	25.6%	29.1%	(12.0)	26.6%	28.3%	(6.0)
<b>Total</b>	<b>17.3%</b>	<b>17.4%</b>	<b>(0.6)</b>	<b>18.7%</b>	<b>18.4%</b>	<b>1.6</b>

## AGRICULTURAL EQUIPMENT

Gross profit dollars increased \$2.0 million (same store increased \$2.4 million or 12.4%) during the three month period ended September 30, 2011 when compared to the same period of 2010 and \$7.1 million (same store increased \$5.2 million or 12.4%) year to date.

The most significant factor affecting the combined gross profit margin has been from the segment's used equipment sales, which was primarily lower in 2010 due to the liquidation of used equipment through auction in the second quarter of 2010 as well as increased margins being experienced in the parts and service departments in 2011 from a combination of inventory purchasing control, increased over-the-counter sales activity and labour efficiencies.

## CONSTRUCTION AND INDUSTRIAL EQUIPMENT

Gross profit dollars have increased by \$1.6 million or 20.6% during the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$5.0 million or 22.2% year to date. The overall increase in gross margin dollars is primarily related to the increase in gross sales activity and the decrease in gross profit percentage is primarily a result of decreased margins experienced in our whole goods and parts departments in response to increased competition.

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

	Three Months Ended September 30			Nine Months Ended September 30		
	2011	2010	% change	2011	2010	% change
<b>\$ thousands</b>						
Selling, general and administrative expenses by segment:						
Agricultural equipment	14,342	12,432	15.4	37,953	32,209	17.8
Construction and industrial equipment	7,645	6,179	23.7	22,624	19,983	13.2
<b>Total</b>	<b>21,987</b>	<b>18,611</b>	<b>18.1</b>	<b>60,577</b>	<b>52,192</b>	<b>16.1</b>
% of revenue						
Agricultural equipment	9.6	9.1	5.5	12.0	11.5	4.3
Construction and industrial equipment	20.4	22.6	(9.7)	21.9	25.3	(13.4)
<b>Total</b>	<b>11.8</b>	<b>11.3</b>	<b>4.4</b>	<b>14.5</b>	<b>14.5</b>	<b>-</b>

## AGRICULTURAL EQUIPMENT

The agricultural equipment segment reported an increase in selling, general and administrative expenses of \$1.9 million (same store increased \$1.9 million or 16.7%) for the three month period ended September 30, 2011 when compared to the same period of 2010 and \$5.7 million (same store increased \$2.9 million or 9.3%) year to date. The increase in selling, general and administrative expenses overall is primarily caused by the purchase of Agriturf in July 2010 and the same store expenses have increased primarily due to a general increase in wages and benefits provided to employees and an increase in commissions due to higher sales volumes.

## CONSTRUCTION AND INDUSTRIAL EQUIPMENT

The construction and industrial equipment segment's selling, general and administrative expenses increased \$1.5 million for the three month period ended September 30, 2011 when compared to the same period of 2010 and \$2.6 million year to date. The primary reason for the overall increase in selling, general and administrative expenses was due to personnel costs which increased from a combination of general salary increases and additions to staff levels and an increase in commissions due to higher sales volumes as well as an increase in bad debt provisions for receivables.

## DEPRECIATION AND AMORTIZATION

Depreciation and amortization is presented separately as the amounts are included in selling, general and administrative expenses as shown above and for additional information purposes.

	Three Months Ended September 30			Nine Months Ended September 30		
	2011	2010	\$ change	2011	2010	\$ change
<b>\$ thousands</b>						
Depreciation and amortization by segment:						
Agricultural equipment	905	560	345	2,587	1,749	838
Construction and industrial equipment	1,108	1,301	(193)	3,314	3,698	(384)
<b>Total</b>	<b>2,013</b>	<b>1,861</b>	<b>152</b>	<b>5,901</b>	<b>5,447</b>	<b>455</b>

## AGRICULTURAL EQUIPMENT

The agricultural equipment segment depreciation and amortization increased by \$345 thousand (same store increased \$75 thousand) during the three month period ended September 30, 2011 when compared to the same period of 2010 and increased \$838 thousand (same store decreased \$14 thousand) year to date. The primary reason for the increase in depreciation and amortization was due to the acquisition of Agriturf in July of 2010 and a general increase in capital assets during the year.

## CONSTRUCTION AND INDUSTRIAL EQUIPMENT

The construction and industrial equipment segment reported a decrease of \$193 thousand for the three month period ended September 30, 2011 when compared to the same period of 2010 and a decrease of \$383 thousand year to date. The decrease in the segment's total depreciation and amortization is due to a combination of certain intangible assets that have been fully amortized and a reduction in the segment's rental fleet.

## FINANCE INCOME AND COSTS

Finance costs are comprised primarily of interest expense related to the Company's financing of its short-term debt for floor-plan financing arrangements, long-term debt related to certain equipment financing arrangements, primarily rental equipment and notes payable related to business acquisitions. Due to excess cash and cash equivalents on hand, management has utilized excess cash to reduce floor plan financing of inventories from time to time.

Floor plan liabilities as a percentage of inventories at September 30, 2011 and 2010 were approximately 59% and 65%, respectively.

Overall, the simple average interest rate on the Company's debt for 2011 was 2.4% compared to 3.2% during 2010. The decrease in the simple average rate was primarily caused by the reduction in overall interest related debt, primarily related to the rental fleet.

## INCOME TAXES

As at September 30, 2011, Cervus has the following tax pools available to be used in future periods:

	(\$ thousands)	
Carrying values in excess of tax values	\$	(3,005)
Non-capital losses carry-forward		45,851
Federal investment tax credits		12,910
Capital losses carried forward		19,347
Total estimated future tax asset		75,103
Less: valuation allowance for non-capital and capital losses carried forward		(19,347)
<b>Balance, September 30, 2011</b>	<b>\$</b>	<b>55,756</b>

As a result of the Company's transition to IFRS, deferred credits previously recognized as a liability and a reduction in income tax expense have been recorded as an increase in equity as a result of applying IAS 12 *Income Taxes*. As a result of a business combination completed in 2009, the fair value of the assets purchased exceeded the purchase price resulting in negative goodwill. Under IFRSs, this negative goodwill would have been brought directly into income and therefore, the balance outstanding at December 31, 2009 has been recorded as a transitional adjustment at January 1, 2010.

Under previously reported Canadian GAAP, income tax expense represented a proportionate share of deferred credits used to offset the income tax expense that would normally be recorded, resulting in a lower than expected income tax expense. Under IFRS and as explained above, the deferred credits are recognized directly into equity resulting in future income tax expense being calculated and recorded at the Company's effective tax rate using the profit for the period. As a result, the 2010 quarterly income taxes previously reported under Canadian GAAP have been adjusted to reflect the higher tax expense amount recorded under IFRS and the quarterly impact for 2010 is as follows:

Income tax recovery (expense) (in \$ thousands)	Previously Reported	Reversal of deferred credit	Movement of income taxes and deferred credits between periods	Net change in income taxes	Total Income Tax Recovery (Expense)
Quarter ending:					
March 31, 2010	\$ -	\$ -	\$ 236	\$ 236	\$ 236
June 30, 2010	(182)	(2,074)	288	(1,786)	(1,968)
September 30, 2010	(175)	(1,989)	(1,910)	(3,899)	(4,074)
December 31, 2010	(217)	(2,457)	1,386	(1,071)	(1,288)
	\$ (574)	\$ (6,520)	\$ -	\$ (6,520)	\$ (7,094)

## NET PROFIT AND COMPREHENSIVE INCOME

The Company has a foreign subsidiary, Agriturf, which, upon consolidation, results in unrealized gains (losses) on currency translation of the financial statements of a foreign operation with a non-Canadian dollar as their functional currency. As a result, \$8 thousand has been recorded as other comprehensive income for the three month period ended September 30, 2011 and \$245 thousand year to date (\$87 thousand for the three and nine month periods ended September 30, 2010 as Agriturf was purchased in July 2010). This translation adjustment is the only difference between the profit for the period and total comprehensive profit for the three and nine month periods ending September 30, 2011.

The net profit attributed to shareholders for the period, excluding other comprehensive income for the three and nine month periods ended September 30 is as follows:

	Three Months Ended September 30			Nine Months Ended September 30		
	2011	2010	\$ change	2011	2010	\$ change
<b>\$ thousands</b>						
Net profit attributable to shareholders by segment:						
Agricultural equipment	6,534	4,977	1,557	10,351	7,881	2,470
Attributable to non-controlling interests	168	(20)	188	447	(20)	467
Attributable to shareholders	6,702	4,957	1,745	10,798	7,861	2,937
Construction and industrial equipment	1,491	1,796	(305)	3,250	1,533	1,717
Total attributable to shareholders	8,193	6,753	1,440	14,048	9,394	4,654
<b>% of revenue</b>						
Agricultural equipment	4.4	3.6		3.3	2.8	
Construction and industrial equipment	4.0	6.5		3.1	1.9	
Total	4.3	4.1		2.5	2.2	
<b>Net Earnings per share</b>						
Shares outstanding - basic (\$ thousands except per share amounts)	14,659	14,176		14,495	14,163	
Agricultural equipment	0.45	0.35		0.75	0.56	
Construction and industrial equipment	0.11	0.13		0.22	0.10	
<b>Total</b>	<b>0.56</b>	<b>0.48</b>		<b>0.97</b>	<b>0.66</b>	

The most significant contributing factor to our \$1.4 million and \$4.7 million increase in earnings during the respective three and nine month periods ended September 30, 2011 when compared to the same periods of 2010 was the increase in gross sales and gross profit margins in both segments.

## EBITDA (SEE NON-IFRS FINANCIAL MEASURES)

	Three Months Ended September 30		\$ change	Nine Months Ended September 30		\$ change
	2011	2010		2011	2010	
<b>\$ thousands, except %</b>						
<b>EBITDA by segment:</b>						
<b>Agricultural equipment</b>						
Net profit	6,534	4,977	1,557	10,351	7,881	2,470
Add:						
Interest	199	256	(57)	649	584	65
Income taxes	2,573	4,443	(1,870)	4,082	5,379	(1,297)
Depreciation and amortization	905	560	345	2,587	1,749	838
<b>Total</b>	<b>10,211</b>	<b>10,236</b>	<b>(25)</b>	<b>17,669</b>	<b>15,593</b>	<b>2,076</b>
<b>% of revenue</b>	<b>6.8</b>	<b>7.5</b>		<b>5.6</b>	<b>5.6</b>	
<b>Construction and industrial equipment</b>						
Net profit	1,491	1,796	(305)	3,250	1,533	1,717
Add:						
Interest	198	418	(220)	644	909	(265)
Income taxes	357	(369)	726	1,312	427	885
Depreciation and amortization	1,108	1,301	(193)	3,314	3,698	(384)
<b>Total</b>	<b>3,154</b>	<b>3,146</b>	<b>8</b>	<b>8,520</b>	<b>6,567</b>	<b>1,953</b>
<b>% of revenue</b>	<b>8.4</b>	<b>11.5</b>		<b>8.3</b>	<b>8.3</b>	
<b>Total EBITDA</b>	<b>13,365</b>	<b>13,382</b>	<b>(17)</b>	<b>26,189</b>	<b>22,160</b>	<b>4,029</b>
<b>% of revenue</b>	<b>7.2</b>	<b>8.1</b>		<b>6.3</b>	<b>6.2</b>	

EBITDA is used by management to monitor its results and compare profitability between itself and other entities in its industries. It is primarily used to evaluate potential business acquisitions.

For the three month period ended September 30, 2011, EBITDA decreased by \$17 thousand when compared to the three month period ended September 30, 2010 and increased \$4.0 million year to date when compared to 2010. The most significant factor contributing to the increase in EBITDA for the nine month period ended September 30, 2011 when compared to the same period of 2010 was the increase in net profit before income taxes.

## SUMMARY OF QUARTERLY RESULTS

The 2010 quarterly results have been restated to reflect the Company's transition to IFRSs. An explanation of the transitional differences is shown below the quarterly summary which includes primarily the increase in deferred share compensation and the change in income taxes as previously shown above.

\$ thousands, except per share amounts	September 30, 2011	June 30, 2011	March 31, 2011	December 31, 2010
Revenues	186,878	147,091	84,273	109,542
Profit (loss) attributable to the shareholders	8,193	5,730	(155)	2,189
Basic earnings (loss) per share	0.56	0.39	(0.01)	0.15
Diluted earnings (loss) per share	0.54	0.38	(0.01)	0.15
Weighted average shares outstanding				
- Basic	14,659	14,618	14,201	14,189
- Fully diluted	15,152	15,074	14,654	14,616

\$ thousands, except per share amounts	September 30, 2010	June 30, 2010	March 31, 2010	December 31, 2009
Revenues	164,461	127,927	67,201	84,239
Profit (loss) attributable to the shareholders	6,753	3,254	(613)	(573)
Basic earnings (loss) per share	0.48	0.23	(0.04)	(0.04)
Diluted earnings (loss) per share	0.47	0.22	(0.04)	(0.04)
Weighted average shares outstanding				
- Basic	14,176	14,162	14,150	14,138
- Fully diluted	14,517	14,504	14,474	14,449

The financial data shown above has been prepared in accordance with IFRSs as of the date of transition, being January 1, 2010, and Canadian GAAP for the fourth quarter of 2009 shown.

Sales activity for the agricultural segment is normally highest between April and September during growing seasons in Canada and the impact on the growing seasons for New Zealand has not materially impacted the above results as the purchase of Agriturf occurred in July 2010. The construction and industrial equipment sector is not as volatile but does see slower sales activity in the winter months. As a result, earnings or losses may not accrue uniformly from quarter to quarter. The primary reason for the change in net earnings is from increased sales activity being experienced in both segments.

The following is a reconciliation of changes in profit (loss) for the four quarterly periods of 2010 from January 1, 2010, the date of transition to IFRS.

\$ thousands	Note	March 31, 2010	June 30, 2010	September 30, 2010	December 31, 2010	Total
Profit (loss) previously reported		\$ (827)	\$ 5,062	\$ 10,699	\$ 3,196	\$ 18,130
Profit attributable to non-controlling interest		-	-	(20)	91	71
Profit attributable to shareholders of the company		(827)	5,062	10,679	3,287	18,201
Change in amortization of deferred share plan	1	(22)	(22)	(27)	(27)	(98)
Change in income taxes	2	236	(1,786)	(3,899)	(1,071)	(6,520)
Profit (loss) as revised		\$ (613)	\$ 3,254	\$ 6,773	\$ 2,189	\$ 11,583

**Notes to transitional adjustments:**

- Under IFRS 2, *Share-Based Payments*, awards will continue to be measured at fair value, with compensation expense under share-based plans recognized over the service period. However, IFRS does not permit the attribution of costs on a straight-line basis for stock options with graded vesting provisions whereas Canadian GAAP does.

As a result, the Company has recalculated reinvested deferred shares and is recognizing the compensation cost over the vesting period which has accelerated some of the overall costs; however, the costs in total will remain the same over the life of the plan.

- As a result, in applying IAS 12 *Income Taxes*, the Company has recorded the deferred credit at December 31, 2009 in opening equity as if the amount had been recorded in profit or loss on the date of acquisition. Consequently, previously recorded deferred credits in profit (loss) have been reversed and shown above as a change in income taxes during the year.

## LIQUIDITY

\$ thousands, except ratio amounts	September 30, 2011	December 31, 2010
Current assets	166,878	143,496
Total assets	282,105	260,760
Current liabilities	93,167	75,481
Long-term liabilities	7,639	11,692
Shareholders' equity	181,299	173,587
Working capital (see "Non-IFRS Financial Measures")	73,711	68,015
Working capital ratio (see "Non-IFRS Financial Measures")	1.8	1.9

## WORKING CAPITAL

Our working capital increased by \$5.7 million to \$73.7 million at September 30, 2011 when compared to \$68.0 million at December 31, 2010. In accordance with outstanding debt agreements, the Company is required to maintain a working capital ratio of no less than 1.25 to 1.

The Company's ability to generate sufficient cash and cash equivalents is determined by continued strong gross revenue performance, maintaining existing gross margins and controlling its costs. At this time, there are no known factors that management is aware of that would affect its short and long-term objectives of meeting the Company's obligations as they come due. Working capital may fluctuate from time to time based primarily on the use of cash and cash equivalents to fund future business acquisitions as well as due to the seasonal nature of our business. Cash resources can normally be restored by accessing floor plan monies from unencumbered used equipment inventories. Also, the seasonality of our business requires greater use of cash resources in the first and fourth quarter of each year as explained above to fund general operations caused by the cyclical nature of our sales activity.

## LIQUIDITY RISK

The Company's exposure to liquidity risk is dependent on the collection of accounts receivable and the ability to raise funds to meet purchase commitments and financial obligations and to sustain operations. The Company controls its liquidity risk by managing its working capital, cash flows, and the availability of borrowing facilities. The Company's contractual obligations at September 30, 2011 are described below.

The Company has available for its current use \$16.2 million of operating credit facilities (\$15 million in Canada and NZ\$1.5 million in New Zealand). This is reduced by \$2.4 million for irrevocable letters of credit described below and NZ\$210 thousand of financial guarantees provided in New Zealand. Of the \$16.2 million available, NZ\$1.5 million has been drawn by Agriturf, our New Zealand subsidiary. In addition to the operating facilities, the Company has a committed reducing term facility in the amount of \$1.5 million to finance capital asset additions of which no amounts have been advanced.

The Company has \$2.4 million of irrevocable letters of credit issued to John Deere Limited ("JDL"). The letters of credit were provided to JDL in an effort to reduce personal guarantees required of our senior management and as collateral for past business acquisitions.

The Company has approximately \$22.8 million in cash and cash equivalents on hand as at September 30, 2011 which consists of \$3.7 million in funds on deposit and \$19.8 million in money market funds and term deposits and is reduced by \$716 thousand of credit facilities drawn on by Agriturf, our New Zealand subsidiary. The money market funds and term deposit are available immediately upon request.

As at September 30, 2011, inventories had increased by \$4.1 million to \$101.9 million when compared to December 31, 2010. Used equipment represents \$44.8 million (December 31, 2010 - \$45.8 million) of the equipment inventories and is represented by \$40.2 million in the agricultural equipment segment and \$4.6 million in the construction and industrial equipment segment.

The nature of the business has a significant impact on the amount of equipment that is owned by our various dealerships. The majority of our agricultural equipment sales come with a trade-in while our construction and industrial equipment sales usually do not have trade-ins. This is why we have a higher amount of used agriculture equipment than used construction and industrial equipment. In addition, the majority of our new John Deere equipment is on consignment from John Deere whereas we purchase the new equipment from our other manufacturers. These factors directly impact the amount of used and new equipment carried on our books. A majority of our product lines in both segments are manufactured in the US with pricing based in US dollars but invoiced in Canadian dollars.

The market value of aged new and used equipment has been affected by the strengthening Canadian dollar throughout the first nine months of 2011 and fiscal 2010. This provides for less expensive new equipment, causing downward pressure on used equipment pricing. The Company believes that it has minimized the impact of the downward pressure on used equipment pricing by properly valuing current trade-ins. As at September 30, 2011, the Company believes that its recoverable amounts on its used equipment inventories exceed their respective carrying values and no impairment reserve is required or has been recorded.



## MARKET RISK

Market risk is the risk that the fair value of financial instruments will fluctuate due to changes in market factors and is comprised of currency risk, interest rate risk and other price risks.

## FOREIGN CURRENCY EXPOSURE

Other than the Company's exposure to foreign currency fluctuations on its translation of its foreign subsidiary, Agriturf, the Company is not exposed to fluctuations in foreign currency in its sales and expenditures as they are incurred in Canadian dollars. Many of our products, including equipment and parts are based on a U.S. dollar price as they are supplied primarily by U.S. manufacturers but are settled in Canadian dollars as they are received. However, this may cause fluctuations in the sales values assigned to equipment and parts inventories as the Company's price structure is to maintain consistent gross margins. Both sales revenues and gross margins may fluctuate based on the foreign exchange rate in effect at the time of purchase. Certain of the Company's manufacturers also have programs in place to facilitate and/or reduce the effect of foreign currency fluctuations, primarily on new equipment inventory purchases. Based on the Company's results reported from its foreign subsidiary, an increase or decrease of 5% in foreign currency exchange rates would impact the Company's consolidated net earnings by approximately \$41 thousand.

## INTEREST RATE RISK

The Company's cash flow is exposed to changes in interest rates on its floor plan arrangements and certain term debt which bear interest at variable rates. The cash flows required to service these financial liabilities will fluctuate as a result of changes in market interest rates. Based on the Company's outstanding long-term debt at September 30, 2011, a one percent increase or decrease in market interest rates would impact the Company's annual interest expense by approximately \$593 thousand. The Company's other financial instruments are not exposed to interest rate risk.

## ENVIRONMENTAL RISKS

Our dealerships routinely handle hazardous and non-hazardous waste as part of their day-to-day operations and though the Company tries to achieve full compliance with applicable laws, from time-to-time, the Company may be involved in, and subject to, incidents and conditions that render us in non-compliance with environmental laws and regulations. The Company has established safety programs to help reduce these risks. The Company is not aware of any material environmental liabilities at this time,

## CREDIT RISK

By granting credit sales to customers, it is possible these entities, to which the Company provides services, may experience financial difficulty and be unable to fulfill their repayment obligations. A substantial amount of the Company's revenue is generated from customers in the farming and construction industries. This results in a concentration of credit risk from customers in these industries. A significant decline in economic conditions within these industries would increase the risk that customers will experience financial difficulty and be unable to fulfill their obligations to the Company. The Company's exposure to credit risk arises from granting credit sales and is limited to the carrying value of accounts receivable and deposits with John Deere. The Company's revenues are normally invoiced with payment terms of net, 30 days. The average time to collect the Company's outstanding accounts receivable was approximately 23 days for the rolling 12 month period ended September 30, 2011 (20 days for the year ended December 31, 2010) and no single outstanding customer balance, excluding sales contract financing receivables, represented more than 10% of total accounts receivable. The Company mitigates its credit risk by assessing the credit worthiness of its customers on an ongoing basis. The Company closely monitors the amount and age of balances outstanding on an on-going basis and establishes provisions for bad debts based on specific customers' credit risk, historical trends, and other economic information.

The Company's allowance for doubtful collections has increased by \$605 thousand to \$969 thousand at September 30, 2011 which represents approximately 4.2% of outstanding trade accounts receivable. No significant amounts were written-off during the three and nine month periods ended September 30, 2011.

## CASH AND CASH EQUIVALENTS

Consistent with the Companies accounting policy choice under IAS7, Statement of Cash Flows, interest paid has been moved into the body of the Statement of Cash Flows, whereas they were previously disclosed as supplementary information. There are no other material differences between the statement of cash flows presented under IFRSs and the statement of cash flows presented under previous Canadian GAAP.

Cervus' primary sources and uses of cash flow for the three and nine month periods ended September 30, 2011 are as follows:

## OPERATING ACTIVITIES

Net cash from operating activities was \$14.6 million for the three month period ended September 30, 2011 when compared to the same period of 2010 and \$22.4 million for the nine month period ended September 30, 2011. This is an increase of \$8.1 million and \$9.4 million, respectively over the same periods of 2010. The primary reasons for the increases were a combination of increased earnings and adjustments for non-cash transactions and working capital items.

## INVESTING ACTIVITIES

During the three and nine month periods ended September 30, 2011, the Company used \$4.0 million and \$5.7 million, respectively in net cash for investing activities. The most significant use of cash for investing activities was the purchase of property and equipment for \$4.0 million and \$6.4 million for the respective three and nine month periods ended September 30, 2011.

## FINANCING ACTIVITIES

During the three and nine month periods ended September 30, 2011, financing activities used \$3.0 million and \$13.4 million, respectively, in net cash flows. The primary use of cash during the three month period ended September 30, 2011 was the payment of dividends in the amount of \$2.5 million (\$7.3 million for the nine month period ended September 30, 2011) and the repayment of term debt in the amount of \$496 thousand (\$6.5 million for the nine month period ended September 30, 2011).

## CONTRACTUAL OBLIGATIONS

The Company has certain contractual obligations including payments under long-term debt agreements and operating lease commitments. A summary of the Company's principal obligations is as follows:

\$ in thousands	Total	Due 2012	Due 2013 through 2015	Due 2016 through 2017	Due thereafter
Long-term debt	4,322	2,081	2,241	-	-
Notes payable	7,835	2,437	5,398	-	-
Operating leases	22,780	4,782	11,407	2,343	4,248
Total contractual obligations	34,937	9,300	19,046	2,343	4,248

## CAPITAL RESOURCES

We use our capital to finance our current operations and growth strategies. Our capital consists of both debt and equity and we believe the best way to maximize our shareholder value is to use a combination of equity and debt financing to leverage our operations. A summary of the Company's available credit facilities as at September 30, 2011 is as follows:

In \$ thousands	Total amount	Borrowings	Letters of Credit	Amount Available
Operating and other bank credit facilities	16,196	716	2,400	13,080
Term loans	1,500	-	-	1,500
Floor plan facilities and rental equipment term loan financing	176,900	59,352	-	117,548
Total	194,596	60,068	2,400	132,128

We believe that the credit facilities available to the Company and outlined above are sufficient to meet our market share targets for the remainder of 2011.

## OPERATING AND OTHER BANK CREDIT FACILITIES

Operating and other bank credit facilities include both the Canadian and New Zealand amounts. The operating facility borrowing of NZ\$1.5 million or CAD \$1.2 million represents the Company's advances from its New Zealand bank. We believe that the credit facilities available to the Company and outlined above are sufficient to meet our market share targets for 2011.

## OPERATING AND OTHER BANK CREDIT FACILITIES

Operating and other bank credit facilities are discussed above in the liquidity risk section.

## TERM LOANS

The Company also has one term loan with its primary bank, an uncommitted term facility. The uncommitted term facility amounts to \$1.5 million and is provided for the purchase of capital assets. As at September 30, 2011, no amounts had been drawn on this facility.

## FLOOR PLAN FACILITIES

Floor plan payables consist of financing arrangements for the Company's inventories and rental equipment financing with JDL John Deere Financial, GE Canada Equipment Financing G.P., General Electric Canada Equipment Financing G.P., GE Commercial Distribution Finance Canada, TCF Commercial Finance Canada Inc., and US Bank. At September 30, 2011, floor plan payables related to inventories were \$59.3 million (December 31, 2010 - \$44.2 million) and rental equipment term loan financing was \$1.3 million (December 31, 2010 - \$9.4 million). Floor plan payables at September 30, 2011 and December 31, 2010 represented approximately 59% and 45% of our inventories, respectively. Floor plan payables fluctuate significantly from quarter to quarter based on the timing between the receipt of equipment inventories and their actual repayment so that the Company may take advantage of any programs made available to the Company by its key suppliers.

## OUTSTANDING SHARE DATA

As of the date of this MD&A, there are 14,686 thousand common shares, 99 thousand share options, and 469 thousand deferred shares outstanding. As at September 30, 2011 and 2010, the Company had the following weighted average shares outstanding:

In thousands	September 30, 2011	September 30, 2010
Basic weighted average number of shares outstanding	14,494	14,162
Dilutive impact of deferred share plan	463	331
Dilutive impact of share options	31	17
Diluted weighted average number of shares outstanding	14,988	14,510

During the three months ended September 30, 2011, 425 thousand series 1 preferred shares, together with cumulative dividends in the amount of \$79 thousand, were redeemed for 433 thousand common shares of the Company.

## DIVIDENDS PAID AND DECLARED TO SHAREHOLDERS

The Company, at the discretion of the board of directors, is entitled to make cash dividends to its shareholders. The following table summarizes our dividends paid for the nine month period ended September 30, 2011 (\$ thousands, except per share amounts):

Record Date	Dividend per Share	Dividend Payable	Dividends Reinvested	Net Dividend Paid
March 31, 2011	0.18	2,556	159	2,397
June 30, 2011	0.18	2,637	178	2,459
September 30, 2011	0.18	2,643	182	2,461
Preferred shares		79	-	79
<b>Total dividends/distributions</b>		<b>7,915</b>	<b>519</b>	<b>7,396</b>

Dividends are paid quarterly and are paid on or about the 15<sup>th</sup> day of the month following the record date. As of the date of this MD&A, all dividends as described above were paid.

## DIVIDEND REINVESTMENT PLAN (“DRIP”)

The DRIP was implemented to allow shareholders to reinvest quarterly dividends and receive Cervus shares. Shareholders who elect to participate will see their periodic cash dividends automatically reinvested in Cervus shares at a price equal to 95% of the volume-weighted average price of all shares for the ten trading days preceding the applicable record date. Eligible shareholders may participate in the DRIP by directing their broker, dealer, or investment advisor holding their shares to notify the plan administrator, Computershare Trust Company of Canada Ltd., through the Clearing and Depository Services Inc. (“CDS”), or directly where they hold the certificates personally.

## TAXATION

Cervus' dividends declared and paid to September 30, 2011 are considered to be eligible dividends for tax purposes on the date paid.

## CAUTIONARY NOTE REGARDING DIVIDENDS

The payment of future dividends is not assured and may be reduced or suspended. Our ability to continue to declare and pay dividends will depend on our financial performance, debt covenant obligations and our ability to meet our debt obligations and capital requirements. In addition, the market value of the Company's common shares may decline if we were unable to meet our cash dividend targets in the future, and that decline may be significant. Under the terms of our credit facilities, we are restricted from declaring dividends or distributing cash if the Company is in breach of its debt covenants. As at the date of this report, the Company is not in violation of any of its covenants.

## OFF-BALANCE SHEET ARRANGEMENTS

In the normal course of business, we enter into agreements that include indemnities in favor of third parties, such as engagement letters with advisors and consultants, and service agreements. We have also agreed to indemnify our subsidiary general partner's directors, officers, and employees in accordance with our limited partnership agreement and other agreements. Certain agreements do not contain any limits on our liability and, therefore, it is not possible to estimate our potential liability under these indemnities. In certain cases, we have recourse against third parties with respect to these indemnities. Further, we also maintain insurance policies that may provide coverage against certain claims under these indemnities.

John Deere Credit Inc. ("Deere Credit") provides financing to certain of the Company's customers. A portion of this financing is with recourse to the Company if the amounts are uncollectible. At September 30, 2011, payments in arrears by such customers aggregated \$152 thousand. In addition, the Company is responsible for assuming all lease obligations held by its customers with Deere Credit, Agrifinance and Roynat Lease Finance for the net residual value of the lease outstanding at the maturity of the contract. At September 30, 2011, the net residual value of such leases aggregated \$68.0 million of which the Company believes all are recoverable.

The Company is liable for a potential deficiency in the event that the customer defaults on their lease obligation or retail finance contract. Deere Credit retains 1% of the face amount of the finance or lease contract for amounts that the Company owes Deere Credit under this obligation. The deposits are capped at between 1% and 3% of the total dollar amount of the lease and finance contracts outstanding. The maximum liability that may arise related to these arrangements is limited to the deposits of \$1.5 million at September 30, 2011. Deere Credit reviews the deposit account balances quarterly and if the balances exceed the minimum requirements, Deere Credit refunds the difference to the Company.

The Company has issued irrevocable standby Letters of Credit to John Deere Limited ("JDL") in the amount of \$2.4 million. The Letters of Credit were issued in accordance with the dealership arrangement that would allow JDL to draw upon the letter of credit if the Company was in default of any of its obligations to JDL. Also, the Company's foreign subsidiary, Agriturf, has \$160 thousand of financial guarantees issued for the purposes of providing financial guarantees to creditors and for a bankcard facility.

## TRANSACTIONS WITH RELATED PARTIES

### KEY MANAGEMENT PERSONNEL COMPENSATION

In addition to their salaries, the Company also provides non-cash benefits to its directors and executive officers, and contributes to the Company's deferred share plan and the employee share purchase plan on behalf of those directors and executive officers, if enrolled, in accordance with the terms of the plans. The Company has no retirement or post-employment benefits available to its directors and executive officers. In addition, no directors or executive officers are part of the share option plan.

The remuneration of key management personnel and directors during the three and nine month periods ended September 30, 2011 and 2010 was:

(in \$ thousands)	Three month period ended September 30		Nine month period ended September 30	
	2011	2010	2011	2010
Short-term benefits	\$ 293	\$ 276	\$ 939	\$ 873
Share-based payments	134	21	195	64
	\$ 427	\$ 297	\$ 1,134	\$ 937

### KEY MANAGEMENT PERSONNEL AND DIRECTOR TRANSACTIONS

Key management and directors of the Company control approximately 34% of the common voting shares of the Company.

During the three and nine months ended September 30, 2011, the Company transacted in the normal course of business, \$130 thousand and \$193 thousand (2010 - \$386 thousand and \$445 thousand), respectively, of parts and service sales with a company controlled by one of its Directors.

### OTHER RELATED PARTY TRANSACTIONS

The Chief Executive Officer ("CEO") of the Company is the CEO of Proventure Income Fund (the "Fund"). He is also the single largest equity holder of the Company and the Fund. It must be noted that the Company and the Fund share a common board of directors. The Company had the following transactions with the Fund which are in the normal course of business and are recorded at fair value which is the amount agreed to between the two parties:

	Three month period ended September 30		Nine month period ended September 30	
	2011	2010	2011	2010
<b>Expenses</b>				
Real estate rentals	\$ 777	\$ 743	\$ 2,302	\$ 2,225
Guarantee fees	21	21	62	62
<b>Revenue</b>				
Management fees	15	8	15	15
Interest on advances	22	16	66	53

The Company receives \$2.5 thousand per month to carry out all administrative and management tasks related to the Fund's operations.

The Company pays a guarantee fee to the Fund equal to 3% per annum for the guaranteed amounts that the Fund has provided to John Deere. This guarantee is a result of guarantees provided to John Deere prior to the establishment of the Fund and for which John Deere has not yet released the Fund from the contractual obligation. At September 30, 2011 and 2010, the Fund has outstanding guarantees with John Deere aggregating \$2.75 million.

Certain officers and dealer managers of the Company have provided guarantees to John Deere aggregating \$6,400 thousand. During the three and nine month periods ended September 30, 2011 and 2010, the Company paid those individuals \$48 thousand and \$144 thousand, respectively, for providing these guarantees. These transactions were recorded at the amount agreed to between the Company and the guarantors and are included in selling, general and administrative expense.

## CRITICAL ACCOUNTING ESTIMATES

Preparation of unaudited and audited consolidated financial statements requires that we make assumptions regarding accounting estimates for certain amounts contained within the unaudited and audited consolidated financial statements. Our significant accounting estimates include estimating bad debts on accounts receivable; amortization of intangible assets and property, plant, and equipment; the fair value of assets and liabilities acquired in business combinations; estimated impairment of long-lived assets; the fair value of share-based awards; the fair value of goodwill for impairment testing purposes; and estimates of various taxation matters. We believe that each of our assumptions and estimates is appropriate to the circumstances and represents the most likely future outcome. However, because of the uncertainties inherent in making assumptions and estimates regarding unknown future outcomes, future events may result in significant differences between estimates and actual results.

## PROVISION FOR DOUBTFUL ACCOUNTS RECEIVABLE

We perform ongoing credit evaluations of our customers and grant credit based upon past payment history, financial condition, and anticipated industry conditions. Customer payments are regularly monitored and a provision for doubtful accounts is established based upon specific situations and overall industry conditions. Our history of bad debt losses has been within expectations and is generally limited to specific customer circumstances. However, given the cyclical nature of the agricultural business in which many of our customers operate, a customer's ability to fulfill its payment obligations can change suddenly and without notice.

## DEPRECIATION AND AMORTIZATION OF INTANGIBLE ASSETS AND PROPERTY AND EQUIPMENT

Our intangible assets and property, plant, and equipment are depreciated and amortized based upon estimated useful lives and salvage values. We review our historical experience with similar assets to ensure that these amortization rates are appropriate. However, the actual useful life of the assets may differ from our original estimate due to factors such as technological obsolescence and maintenance activity.

## FAIR VALUE OF INVENTORIES

Inventories are recorded at the lower of cost and net realizable value. The most significant area of accounting estimate involves our evaluation of used equipment inventory net realizable value. We perform ongoing quarterly reviews of our used equipment inventories based upon local market conditions and the changes in the U.S. currency exchange rates to determine whether any adjustments are required to our carrying cost of inventory balances to ensure they are properly stated.

## FAIR VALUE OF ASSETS AND LIABILITIES ACQUIRED IN BUSINESS COMBINATIONS

The value of acquired assets and liabilities on the acquisition date require the use of estimates to determine the purchase price allocation. Estimates are made as to the valuations of property, plant, and equipment, intangible assets, and goodwill, among other items. In certain circumstances, such as the valuation of property, plant, and equipment and intangible assets acquired, we rely on independent third party valuations.

## ASSET IMPAIRMENT

We assess the carrying value of long-lived assets, which include property, plant, and equipment and intangible assets, for indications of impairment when events or circumstances indicate that the carrying amounts may not be recoverable from estimated cash flows. Estimating future cash flows requires assumptions about future business conditions and technological developments. Significant, unanticipated changes to these assumptions could require a provision for impairment in the future.

Goodwill is assessed for impairment at least annually. This assessment includes a comparison of the carrying value of the Cash Generating Unit (“CGU”) to its estimated fair value to ensure that the fair value is greater than the carrying value. We arrive at the estimated fair value of a CGU using valuation methods such as discounted cash flow analysis. These valuation methods employ a variety of assumptions, including future revenue growth, expected earnings, and earnings multiples. Estimating the fair value of a CGU is a subjective process and requires the use of our best estimates. If our estimates or assumptions change from those used in our current valuation, we may be required to recognize an impairment loss in future periods.

## TAXATION MATTERS

Income tax provisions, including current and future income tax assets and liabilities, may require estimates and interpretations of federal and provincial income tax rules and regulations, and judgments as to their interpretation and application to our specific situation. Although there are tax matters that have not yet been confirmed by taxation authorities, we believe that the provision for the Company’s income taxes is adequate.

## FAIR VALUE OF SHARE-BASED AWARDS

The fair value of share options granted is determined at the date of grant using the Black-Scholes option-pricing model. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options that are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including expected share price volatility. Because changes in subjective input assumptions can materially affect the fair value estimate, the existing models do not necessarily provide a single reliable measure of the fair value of our share options granted.



## IFRSs CHANGES

At the date of authorization of this MD&A, the following standards and interpretations were issued but not yet effective.

	<b>Conceptual Framework for Financial Reporting</b>	<b>Issued</b>	<b>Effective Date</b>
IFRS 9	Financial Instruments – Amendments to provide guidance on the classification and reclassification of financial liabilities, their measurement and the presentation of gains and losses on financial liabilities designated at fair value through profit and loss.	October 2010	Annual periods beginning on or after January 1,2013
IFRS 10	Consolidated Financial Statements, which provides guidance in replacing Standing Interpretations Committee 12, “Consolidation – Special Purpose Entities” and the consolidation requirements of IAS27, Consolidated and Separate Financial Statements. The new standard eliminates the current risk and rewards approach and establishes control as the single basis for determining whether to consolidate an entity.	May 2011	Annual periods beginning on or after January 1,2013
IFRS 11	Joint Arrangements which redefines joint operations and joint ventures and requires joint operations to proportionately consolidate and joint ventures to be accounted for under the equity method. Under IAS 31, joint ventures could be proportionately consolidated.	May 2011	Annual periods beginning on or after January 1,2013
IFRS 12	Disclosure of Interests in Other Entities outlines the required disclosures for interest in subsidiaries and joint arrangements. The new disclosures will require information that will enable financial statement users to evaluate the nature, risks and financial effects associated with an entity’s interest in subsidiaries and joint arrangements.	May 2011	Annual periods beginning on or after January 1,2013

The above revisions to IFRSs will not have a material impact on the Company’s financial statements.

## BUSINESS RISKS AND UNCERTAINTIES

### RELIANCE ON OUR KEY MANUFACTURERS AND DEALERSHIP ARRANGEMENTS

Cervus’ primary source of income is from the sale of farm and construction equipment and products and services pursuant to agreements to act as an authorized dealer. The agreement with JDL provides a framework under which JDL can terminate a John Deere dealership if such dealership fails to maintain certain performance and equity covenants. Each contract also provides a one-year remedy period whereby the Company has one year to restore any deficiencies.

The Company also has dealership agreements in place with Bobcat, JCB, Clark, Sellick, Nissan, and Doosan. These agreements are one or two year agreements and are normally renewed annually, except for unusual situations such as bankruptcy or fraud.

The successes of our dealerships depend on the timely supply of equipment and parts from our manufacturers to ensure the timely delivery of products and services to our customers. We also depend on our suppliers to provide competitive prices and quality products. Currently all of our dealership contracts are in good standing with our suppliers. There can be no guarantee that circumstances will not arise which gives these equipment manufacturers the right to terminate their dealership agreements.

## DEPENDENCE ON INDUSTRY SECTORS

Authorized John Deere agricultural dealerships sell John Deere agricultural and lawn and garden products and equipment. The majority of sales are derived from the agricultural sector. Consequently, grain and livestock prices, weather conditions, Canadian vs. U.S. currency exchange rates, interest rates, disease, Canadian and U.S. government trade policies and customer confidence have an impact on demand for equipment, parts and service.

The retail farm equipment industry is very competitive. The Company faces a number of competitors, including other “in-line” John Deere dealerships and other competitors including authorized Agco, Case, Kubota and New Holland dealerships that may be located in and around communities in which the Company’s dealerships are located. Presently, Deere & Company has a reputation for the manufacture and delivery of high quality, competitively priced products. John Deere has the largest market share of manufacturing and sales of farm equipment in North America. There can be no assurance that John Deere will continue to manufacture high quality, competitively priced products or maintain its market share in the future.

We have mitigated these risks by geographical diversification in Western Canada within the agricultural sector and industry diversification into the construction sector in Alberta.

The construction equipment group sells light and medium construction equipment and is comprised of several lines of equipment from two major manufacturers, Bobcat and JCB. The major competitors are Caterpillar, Komatsu, CNH (Case), John Deere, Volvo, Hitachi and Liebherr. The light and medium construction equipment market is very much dependent upon residential construction of new housing. Over the past few years the residential construction markets in Alberta have been very strong, however we have seen reductions in this market beginning in 2008 and carrying through 2010. However, based on CMHC’s third quarter housing report, the 2011 market estimate, though negative, appears to be an improvement over prior years and is expected to somewhat improve in 2012 and later years.

The industrial equipment group sells material handling equipment from several manufacturers, Clark, Sellick, Nissan, and Doosan being the major suppliers. Their major competitors are Toyota, Hyster, and Caterpillar. The materials handling equipment is primarily sold to oilfield supply companies, building supply companies, warehousing, food processors, and the grocery industry. This customer diversity mitigates to some degree the risks inherent in any one of these customer segments. However, this group has been impacted negatively by the general slowdown in the oil and gas and building sectors.

Presently the majority of the construction and industrial equipment segment revenue is derived from the sale of Bobcat, JCB, Doosan, Nissan, Clark and Sellick equipment and products. All these equipment manufacturers have established themselves as industry leaders in the Western Canada market for the manufacture and delivery of light construction and industrial equipment. There can be no assurance however that these suppliers will continue to manufacture high quality, competitively priced products or maintain its market share in the future.

## OTHER RISKS

Although the Company has conducted investigations of, and engaged legal counsel to review, the corporate, legal, financial and business records of Vasogen Inc., with whom Cervus underwent its conversion from a limited partnership structure to that of a corporation in 2009, there may be liabilities and risks that the Company did not uncover in its due diligence investigation and that these liabilities and risks could have, individually or in the aggregate, a material adverse effect on the business, financial condition and results of operations of Cervus.

The steps under the plan of arrangement, pursuant to which the corporate conversion was completed, were structured to be tax-deferred to the Company and the Company’s shareholders based on certain rules under the Income Tax Act (Canada). There is a risk that the tax consequences contemplated by the Company or the tax consequences of the plan of arrangement to the Company and the shareholders may be materially different from the tax consequences anticipated by the Company in undertaking the conversion. While the Company is confident in its current position, there is a risk that the Canada Revenue Agency could successfully challenge the tax consequences of the plan of arrangement or prior transactions of Vasogen. Such a challenge could potentially affect the availability or amount of the tax basis or other tax accounts of Cervus.

## INTERNAL CONTROLS OVER FINANCIAL REPORTING AND DISCLOSURE CONTROLS AND PROCEDURES

The Company's CEO and Chief Financial Officer ("CFO") have designed, or caused to be designed under their supervision, disclosure controls and procedures ("DC&P") to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's CEO and CFO by others, particularly during the periods in which the annual and interim filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation. All control systems by their nature have inherent limitations and, therefore, the Company's DC&P are believed to provide reasonable, but not absolute, assurance that the objectives of the control systems are met. The Company's CEO and CFO have designed, or caused to be designed under their supervision, internal controls over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of the Company's financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

The Company's CEO and the CFO carried out an evaluation of the design of the Company's DC&P and ICFR as at September 30, 2011 pursuant to NI 52-109 and can certify that the design of the ICFR is reasonable and reliable and has been completed. Management will be required to certify the effectiveness of DC&P and ICFR as of December 31, 2011. The evaluation of ICFR will be based on the framework in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Cervus will continue to work to complete the evaluation of the effectiveness of DC&P and ICFR for certification by December 31, 2011.

It should be noted that while the Company's management, including the CEO and CFO, believe that the Company's ICFR and DC&P provide a reasonable level of assurance that they are effective, they do not expect that these controls will prevent all errors and fraud. A control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

## NON-IFRS FINANCIAL MEASURES

This MD&A contains certain financial measures that do not have any standardized meaning prescribed by IFRS. Therefore, these financial measures may not be comparable to similar measures presented by other issuers. Investors are cautioned that these measures should not be construed as an alternative to net earnings or to cash flow from operating, investing, and financing activities determined in accordance with IFRS as indicators of our performance. These measures are provided to assist investors in determining our ability to generate earnings and cash flow from operations and to provide additional information on how these cash resources are used. These financial measures are identified and defined below:

**EBITDA;** is defined as profit before interest, taxes, depreciation, and amortization. We believe, in addition to net profit, EBITDA is a useful supplemental earnings measure as it provides an indication of the financial results generated by our principal business activities prior to consideration of how these activities are financed or how the results are taxed in various jurisdictions and before non-cash amortization expense.

**EBITDA margin;** EBITDA margin is calculated as EBITDA divided by gross revenue.

**Working capital;** working capital is calculated as current assets less current liabilities. Working capital ratio is calculated as current assets divided by current liabilities.

## PROPOSED TRANSACTIONS

The Company has entered into an agreement with Proventure to complete a series of transactions, including the sale from Proventure to Cervus of certain real estate assets that Cervus currently leases from Proventure in the amount of approximately \$25.9 million. The sale is conditional upon receipt of regulatory approval and the approval of disinterested unitholders of Proventure.

In addition, Cervus has agreed to loan ProDev Trust (“ProDev”) approximately \$11.2 million, the proceeds of which will be applied to pay off a Promissory Note between ProDev and Proventure. The loan is expected to be repaid in January 2012.